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#### COMPANY BACKGROUND

Boston Properties is a fully integrated, self-administered and self-managed real estate investment trust that develops, redevelops, acquires, manages, operates and owns a diverse portfolio of office, industrial and hotel properties. The Company is one of the largest owners and developers of office properties in the United States, concentrated in the Northeast Corridor from Virginia to Greater Boston and in Greater San Francisco.

On June 23, 1997, Boston Properties successfully completed its initial public offering. The offering and the underwriters over-allotment option closed on the same date resulting in 36,110,000 shares being sold at \$25.00 per share for a total offering of \$902,750,000. On January 30,1998, the Company closed a follow-on offering of 23,000,000 shares (including the underwriters' over-allotment) at \$35.125 per share for a total offering of \$807,875,000. On May 20, 1999, the Company raised an additional \$141,002,500, net of issuance costs, through the issuance of 4,000,000 shares. On October 31, 2000, Boston Properties successfully completed an additional public offering resulting in 17,110,000 shares (including overallotment) being sold at \$39.0625 per share for a total offering of \$668,359,000.

Through its predecessor company founded by Mortimer B. Zuckerman and Edward H. Linde in 1970, the Company grew through the seventies, eighties, and nineties by developing and redeveloping Class A office properties, R&D and industrial properties, and hotels in its primary markets of Greater Boston, Greater Washington, DC, and midtown Manhattan.

Since the Company's Initial Offering in June 1997, the Company has acquired 46 properties adding approximately 16.1 million square feet to its portfolio, representing an investment of approximately \$3.9 billion, and the Company has delivered 22 development properties adding approximately 3.3 million square feet to its portfolio, representing an investment of approximately \$434.6 million. In addition, the Company is constucting fifteen office properties for a total anticipated investment of approximately \$1.3 billion. The Company owns or controls land where it can develop an additional 10.6 million square feet.

### INVESTOR INFORMATION

800 Boylston Street Boston, MA 02199 (617) 236-3300 (617) 536-5087 (fax)

Mortimer B. Zuckerman Chairman of the Board

Edward H. Linde President, Chief Executive Officer and Director

Robert E. Burke Executive Vice President, Operations

Douglas T. Linde Senior Vice President, Chief Financial Officer and Treasurer

Elaine M. Quinlan Director of Investor Relations

### RESEARCH COVERAGE

Goldman Sachs	David Kostin	(212) 902-6781
Merrill Lynch	Steve Sakwa	(212) 449-0335
A.G. Edwards	Dave AuBuchon	(314) 955-5452
Bank of America Securities	Lee Schalop	(212) 847-5677
Bear Stearns	Ross Smotrich	(212) 272-8046
CIBC World Markets	Tony Paolone	(212) 667-8116
Credit Suisse First Boston	Lawrence D. Raiman	(212) 538-2380
DeutscheBanc Alex Brown	Louis Taylor	(212) 469-4912
Lehman Brothers	Stuart Axelrod	(212) 526-3410
Morgan Stanley Dean Witter	Greg Whyte	(212) 761-6331
Robertson Stephens	Jay Leupp	(415) 693-3575
Salomon Smith Barney	Jonathan Litt	(212) 816-0231
UBS Warburg	Stuart Seeley	(212) 713-9771
Green Street Advisors	Jim Sullivan	(949) 640-8780
The Penobscot Group	Maximilian Chang	(617) 723-9600

### **TIMING**

Quarterly results for 2001 will be announced according to the following anticipated schedule:

First Quarter Early May
Second Quarter Early August
Third Quarter Early November
Year End Early February

### COMMON STOCK DATA (NYSE:BXP)

Boston Properties' common stock is traded primarily on the New York Stock Exchange under the symbol: BXP. BXP's common stock has had the following characteristics (based on New York Stock Exchange closing prices):

	<u>4th (</u>	Quarter 2000	<u>4th</u>	Quarter 1999
High Price	\$	44.7500	\$	31.1250
Low Price	\$	38.8750	\$	27.5000
Closing Price	\$	43.5000	\$	31.1250
Dividends per share - annualized	\$	2.12	\$	1.80
Closing dividend yield - annualized		4.87%		5.78%
Closing shares, common units and preferred units (if converted) outstanding (thousands)		124,138		104,721
Closing market value of shares and units outstanding (thousands)	\$	5,400,003	\$	3,259,441

## FINANCIAL HIGHLIGHTS (unaudited and in thousands)

	Three Months Ended					
	Decen	nber 31, 2000	Decer	mber 31, 1999	% Change	
Income Items:						
Revenues	\$	228,527	\$	205,147	11.40%	
Net Income available to common shareholders	\$	43,235	\$	34,372	25.79%	
Funds from Operations	\$	93,158	\$	69,634	33.78%	
Company's share (77.17% and 74.04%, respectively)	\$	71,888	\$	51,555	39.44%	
Funds from Operations per share - basic	\$	0.89	\$	0.76	17.23%	
Funds from Operations per share - diluted	\$	0.85	\$	0.74	14.25%	
Dividends per share	\$	0.53	\$	0.45	17.78%	
Ratios:						
Interest Coverage Ratio		3.05		2.47	23.54%	
Dividend Payout Ratio		62.69%		60.66%	3.35%	

Capitalization:	Dece	mber 31, 2000	Dece	ember 31, 1999	% Change
Total Debt	\$	3,357,281	\$	3,321,584	1.07%
Total Common Shares Outstanding @ Quarter End	Ψ	86,630	Ψ	67,910	27.57%
Total Preferred Shares Outstanding @ Quarter End		,		•	
(if converted)		2,625		2,625	0.00%
Total Common Units Outstanding @ Quarter End Total Preferred Units Outstanding @ Quarter End		23,862		23,810	0.22%
(if converted)		11,021		10,376	6.22%
Price @ Quarter End	\$	43.5000	\$	31.1250	39.76%
Equity Value @ Quarter End	\$	5,400,003	\$	3,259,441	65.67%
Total Market Capitalization	\$	8,757,284	\$	6,581,025	33.07%
Debt/Total Market Capitalization		38.34%		50.47%	-24.04%

### CONSOLIDATED BALANCE SHEETS (in thousands)

	D	D
ACCETO	December 31, 2000	December 31, 1999
ASSETS Real estate and equipment	(unaudited) \$ 5,188,296	\$ 5,150,341
Development in progress	\$ 5,166,296 817,478	332,149
1 0	,	,
Land held for future development	107,005	126,934
Less accumulated depreciation	(586,719)	(470,591)
Total real estate and equipment	5,526,060	5,138,833
Cash and cash equivalents	280,957	12,035
Escrows	85,561	40,254
Investments in securities	7,012	14,460
Tenant and other receivables, net	26,852	28,259
Accrued rental income, net	91,684	82,228
Deferred charges, net	77,319	53,733
Prepaid expenses and other assets	41,154	28,452
Investments in joint ventures	89,871	36,518
Total assets	\$ 6,226,470	\$ 5,434,772
LIABILITIES AND STOCKHOLDERS' EQUITY	<u> </u>	
Liabilities:		
Mortgage notes payable	\$ 3,357,281	\$ 2,955,584
Unsecured line of credit	φ 5,337,201	366,000
Note payable	57,610	300,000
Accounts payable and accrued expenses	57,338	66,780
· ·		,
Dividends payable	71,274	50,114
Accrued interest payable Other liabilities	5,599	8,486
	51,926	48,282
Total liabilities	3,601,028	3,495,246
Commitments and contingencies		
Minority interests	877,715	781,962
Series A Convertible Redeemable Preferred Stock, liquidation preference		
\$50.00 per share, 2,000,000 shares issued and outstanding	100,000	100.000
+===== F== Share, E,000,000 onared issued and calculationing	. 55,000	
Stockholders' Equity:		
Excess stock, \$.01 par value, 150,000,000 shares		
authorized, none issued or outstanding	-	-
Common stock, \$.01 par value, 250,000,000 shares authorized,		
86,630,089 and 67,910,434 issued and outstanding, respectively	866	679
Additional paid-in capital	1,674,013	1,067,778
Dividends in excess of earnings	(14,559)	(10,893)
Deferred compensation	(848)	(10,550)
Accumulated other comprehensive loss	(11,745)	- -
Total stockholders' equity	1,647,727	1,057,564
Total liabilities and stockholders' equity	\$ 6,226,470	\$ 5,434,772
Total habilities and Stockholders equity	ψ 0,220,470	ψ 5,434,112

### CONSOLIDATED INCOME STATEMENTS (unaudited and in thousands)

Revenue:           Rental         \$ 183,319         \$ 170,663         7.4           Recoveries from tenants         23,736         18,864         25.8           Parking and other         12,797         11,479         11.4           Total rental revenue         219,852         201,006         9.3           Development and management services         3,405         3,344         1.8           Interest and other         5,270         797         561.2           Total revenue         228,527         205,147         11.4           Expenses:         8         8         67,335         64,947         3.6           General and administrative         9,791         8,110         20.7           Interest (2)         50,854         53,964         5.7           Depreciation and amortization         36,088         31,744         13.6           Total expenses         164,068         158,765         3.3           Income before minority interests and income (loss) from unconsolidated joint ventures         64,459         46,382         38.9           Minority interest in property partnership         (250)         (1141)         77.3         16,410         323.3         10.2         10.2         10.2		Three Months Ended			d	
Rental           Base Rent (1)         \$ 183,319         \$ 170,663         7.4           Recoveries from tenants         23,736         18,864         25.8           Parking and other         12,797         11,479         11.479           Total rental revenue         219,852         201,006         9.3           Development and management services         3,405         3,344         1.8           Interest and other         5,270         797         561.2           Total revenue         228,527         205,147         11.4           Expenses:         8         67,335         64,947         3.6           General and administrative         9,791         8,110         20.7           Interest (2)         50,854         53,964         5.7           Depreciation and amortization         36,088         31,744         13.6           Total expenses         164,088         158,765         3.3           Income before minority interests and income (loss) from unconsolidated joint ventures         64,459         46,382         38.9           Minority interest in property partnership         (250)         (141)         77.3         16,144         46,011         46,011         46,011         46,011		3′	1-Dec-00	3′	1-Dec-99	% Change
Base Rent (1)         \$ 183,319         \$ 170,663         7.4           Recoveries from tenants         23,736         18,864         25.8           Parking and other         12,797         11,479         111.4           Total rental revenue         219,852         201,006         9.3           Development and management services         3,405         3,344         1.8           Interest and other         5,270         797         561.2           Total revenue         228,527         205,147         11.4           Expenses:         8         67,335         64,947         3.6           General and administrative         9,791         8,110         20.7           Interest (2)         50,854         53,964         5.7           Depreciation and amortization         36,088         31,744         13.6           Total expenses         164,068         158,765         3.3           Income before minority interests and income (loss) from unconsolidated joint ventures         64,459         46,382         38.9           Income before preferred distribution and minority interest in Operating Partnership         (250)         (141)         77.3           Income before preferred distribution and minority interest in Operating Partnership         (6,603) <th>Revenue:</th> <th></th> <th></th> <th></th> <th></th> <th></th>	Revenue:					
Recoveries from tenants         23,736         18,864         25.8           Parking and other         12,797         11,479 <th>· · · · · · · · · · · · · · · · · · ·</th> <th></th> <th></th> <th></th> <th></th> <th></th>	· · · · · · · · · · · · · · · · · · ·					
Parking and other         12,797         11,479         11.47           Total rental revenue         219,852         201,006         9.3           Development and management services         3,405         3,344         1.8           Interest and other         5,270         797         561.2           Total revenue         228,527         205,147         11.4           Expenses:         8         67,335         64,947         3.6           General and administrative         9,791         8,110         20.7           Interest (2)         50,854         53,964         5.7           Depreciation and amortization         36,088         31,744         13.6           Total expenses         164,068         158,765         3.3           Income before minority interests and income (loss) from unconsolidated joint ventures         64,459         46,382         38.9           Minority interest in property partnership         (250)         (141)         77.3         17.2           Income before preferred distribution and minority interest in Operating Partnership         64,611         46,061         40.2           Preferred distribution         (6,603)         (6,649)         -0.6           Minority interest in Operating Partnership (3)         (	Base Rent (1)	\$	,	\$	-,	7.42%
Total rental revenue         219,852         201,006         9.3           Development and management services         3,405         3,344         1.8           Interest and other         5,270         797         561.2           Total revenue         228,527         205,147         11.4           Expenses:         8         67,335         64,947         3.6           General and administrative         9,791         8,110         20.7           Interest (2)         50,854         53,964         5.7           Depreciation and amortization         36,088         31,744         13.6           Total expenses         164,068         158,765         3.3           Income before minority interests and income (loss) from unconsolidated joint ventures         64,459         46,382         38.9           Minority interest in property partnership         (250)         (141)         77.3         1.6         1.7         1.7         1.0 <td>Recoveries from tenants</td> <td></td> <td>,</td> <td></td> <td>,</td> <td>25.83%</td>	Recoveries from tenants		,		,	25.83%
Development and management services   3,405   3,344   1.8     Interest and other   5,270   797   561.2     Total revenue   228,527   205,147   11.4     Expenses:   Rental expenses   67,335   64,947   3.6     General and administrative   9,791   8,110   20.7     Interest (2)   50,854   53,964   5.7     Depreciation and amortization   36,088   31,744   13.6     Total expenses   164,088   158,765   3.3     Income before minority interests and income (loss) from unconsolidated joint ventures   64,459   46,382   38.9     Minority interest in property partnership   (250)   (1411)   77.3     Income (loss) from unconsolidated joint ventures   402   (180)   -323.3     Income before preferred distribution and minority interest in Operating Partnership   64,611   46,061   40.2     Preferred distribution   (12,869)   (9,803)   31.2     Income before gain on sales of real estate   45,139   29,609   52.4     Gain on sales of real estate, net   73   6,417   -98.8     Income before extraordinary item   44,878   36,026   25.5     Extraordinary loss, net   (1,643)   (1,654)   -0.6     Net income available to common shareholders   \$43,235   \$34,372   25.7     INCOME PER SHARE OF COMMON STOCK	•					11.48%
Interest and other			219,852		,	9.38%
Expenses:   Rental expenses   67,335   64,947   3.6     General and administrative   9,791   8,110   20.7     Interest (2)   50,854   53,964   5.7     Depreciation and amortization   36,088   31,744   13.6     Total expenses   164,068   158,765   3.3     Income before minority interests and income (loss) from unconsolidated joint ventures   64,459   46,382   38.9     Minority interest in property partnership   (250)   (141)   77.3     Income (loss) from unconsolidated joint ventures   402   (180)   -323.3     Income before preferred distribution and minority interest in Operating Partnership   64,611   46,061   40.2     Preferred distribution   (6,603)   (6,649)   -0.6     Minority interest in Operating Partnership   31   (12,869)   (9,803)   31.2     Income before gain on sales of real estate   45,139   29,609   52.4     Gain on sales of real estate, net   73   6,417   -98.8     Income before extraordinary item   45,212   36,026   25.5     Extraordinary loss, net   (334)   -	, e		-,		,	1.82%
Expenses:         Rental expenses         67,335         64,947         3.6           General and administrative         9,791         8,110         20.7           Interest (2)         50,854         53,964         -5.7           Depreciation and amortization         36,088         31,744         13.6           Total expenses         164,068         158,765         3.3           Income before minority interests and income (loss) from unconsolidated joint ventures         64,459         46,382         38.9           Minority interest in property partnership         (250)         (141)         77.3           Income (loss) from unconsolidated joint ventures         402         (180)         -323.3           Income (loss) from unconsolidated joint ventures         402         (180)         -323.3           Income before preferred distribution and minority interest in Operating Partnership         64,611         46,061         40.2           Preferred distribution         (6,603)         (6,649)         -0.6           Minority interest in Operating Partnership (3)         (12,869)         (9,803)         31.2           Income before gain on sales of real estate         45,139         29,609         52.4           Gain on sales of real estate, net         73         6,417         -98	Interest and other					561.23%
Rental expenses         67,335         64,947         3.6           General and administrative         9,791         8,110         20.7           Interest (2)         50,854         53,964         -5.7           Depreciation and amortization         36,088         31,744         13.6           Total expenses         164,068         158,765         3.3           Income before minority interests and income (loss) from unconsolidated joint ventures         64,459         46,382         38.9           Minority interest in property partnership         (250)         (141)         77.3           Income (loss) from unconsolidated joint ventures         402         (180)         -323.3           Income before preferred distribution and minority interest in Operating Partnership         64,611         46,061         40.2           Preferred distribution         (6,603)         (6,649)         -0.6           Minority interest in Operating Partnership (3)         (12,869)         (9,803)         31.2           Income before gain on sales of real estate         45,139         29,609         52.4           Gain on sales of real estate, net         73         6,417         -98.8           Income before extraordinary item         45,212         36,026         25.5           Ex	Total revenue		228,527		205,147	11.40%
General and administrative         9,791         8,110         20.7           Interest (2)         50,854         53,964         -5.7           Depreciation and amortization         36,088         31,744         13.6           Total expenses         164,068         158,765         3.3           Income before minority interests and income (loss) from unconsolidated joint ventures         64,459         46,382         38.9           Minority interest in property partnership         (250)         (141)         77.3         3.23.3           Income (loss) from unconsolidated joint ventures         402         (180)         -323.3           Income before preferred distribution and minority interest in Operating Partnership         64,611         46,061         40.2           Preferred distribution         (6,603)         (6,649)         -0.6           Minority interest in Operating Partnership (3)         (12,869)         (9,803)         31.2           Income before gain on sales of real estate         45,139         29,609         52.4           Gain on sales of real estate, net         73         6,417         -98.8           Income before extraordinary item         45,212         36,026         25.5           Extraordinary loss, net         (334)         -         -	·					
Interest (2)   50,854   53,964   -5.7     Depreciation and amortization   36,088   31,744   13.6     Total expenses   164,068   158,765   3.3     Income before minority interests and income (loss) from unconsolidated joint ventures   64,459   46,382   38.9     Minority interest in property partnership   (250)   (141)   77.3     Income (loss) from unconsolidated joint ventures   402   (180)   -323.3     Income before preferred distribution and minority interest in Operating Partnership   64,611   46,061   40.2     Preferred distribution   (6,603)   (6,649)   -0.6     Minority interest in Operating Partnership (3)   (12,869)   (9,803)   31.2     Income before gain on sales of real estate   45,139   29,609   52.4     Gain on sales of real estate, net   73   6,417   -98.8     Income before extraordinary item   45,212   36,026   25.5     Extraordinary loss, net   (334)   -	·		,		,	3.68%
Depreciation and amortization         36,088         31,744         13.66           Total expenses         164,068         158,765         3.3           Income before minority interests and income (loss) from unconsolidated joint ventures         64,459         46,382         38.9           Minority interest in property partnership         (250)         (141)         77.3           Income (loss) from unconsolidated joint ventures         402         (180)         -323.3           Income before preferred distribution and minority interest in Operating Partnership         64,611         46,061         40.2           Preferred distribution         (6,603)         (6,649)         -0.6           Minority interest in Operating Partnership (3)         (12,869)         (9,803)         31.2           Income before gain on sales of real estate         45,139         29,609         52.4           Gain on sales of real estate, net         73         6,417         -98.8           Extraordinary loss, net         (334)         -         -           Net income before preferred dividend         44,878         36,026         24.5           Preferred dividend         (1,643)         (1,654)         -0.6           Net income available to common shareholders         \$43,235         34,372         25.7			,		,	20.73%
Total expenses         164,068         158,765         3.3           Income before minority interests and income (loss) from unconsolidated joint ventures         64,459         46,382         38.9           Minority interest in property partnership         (250)         (141)         77.3           Income (loss) from unconsolidated joint ventures         402         (180)         -323.3           Income before preferred distribution and minority interest in Operating Partnership         64,611         46,061         40.2           Preferred distribution         (6,603)         (6,649)         -0.6           Minority interest in Operating Partnership (3)         (12,869)         (9,803)         31.2           Income before gain on sales of real estate         45,139         29,609         52.4           Gain on sales of real estate, net         73         6,417         -98.8           Income before extraordinary item         45,212         36,026         25.5           Extraordinary loss, net         (334)         -         -           Net income before preferred dividend         (1,643)         (1,654)         -0.6           Preferred dividend         (1,643)         (1,654)         -0.6           Net income available to common shareholders         \$ 43,235         \$ 34,372         25.						-5.76%
Income before minority interests and income (loss) from unconsolidated joint ventures	·					13.68%
Minority interest in property partnership         (250)         (141)         77.3           Income (loss) from unconsolidated joint ventures         402         (180)         -323.3           Income before preferred distribution and minority interest in Operating Partnership         64,611         46,061         40.2           Preferred distribution         (6,603)         (6,649)         -0.6           Minority interest in Operating Partnership (3)         (12,869)         (9,803)         31.2           Income before gain on sales of real estate         45,139         29,609         52.4           Gain on sales of real estate, net         73         6,417         -98.8           Income before extraordinary item         45,212         36,026         25.5           Extraordinary loss, net         (334)         -         -           Net income before preferred dividend         44,878         36,026         24.5           Preferred dividend         (1,643)         (1,654)         -0.6           Net income available to common shareholders         \$43,235         \$34,372         25.7   INCOME PER SHARE OF COMMON STOCK	·		164,068		158,765	3.34%
Income (loss) from unconsolidated joint ventures   402	Income before minority interests and income (loss) from unconsolidated joint ventures		64,459		46,382	38.97%
Income before preferred distribution and minority interest in Operating Partnership   64,611   46,061   40.2     Preferred distribution   (6,603)   (6,649)   -0.6     Minority interest in Operating Partnership (3)   (12,869)   (9,803)   31.2     Income before gain on sales of real estate   45,139   29,609   52.4     Gain on sales of real estate, net   73   6,417   -98.8     Income before extraordinary item   45,212   36,026   25.5     Extraordinary loss, net   (334)   -	Minority interest in property partnership		(250)		(141)	77.30%
Preferred distribution         (6,603)         (6,649)         -0.6           Minority interest in Operating Partnership (3)         (12,869)         (9,803)         31.2           Income before gain on sales of real estate         45,139         29,609         52.4           Gain on sales of real estate, net         73         6,417         -98.8           Income before extraordinary item         45,212         36,026         25.5           Extraordinary loss, net         (334)         -         -           Net income before preferred dividend         44,878         36,026         24.5           Preferred dividend         (1,643)         (1,654)         -0.6           Net income available to common shareholders         \$ 43,235         \$ 34,372         25.7   INCOME PER SHARE OF COMMON STOCK	Income (loss) from unconsolidated joint ventures		402		(180)	-323.33%
Minority interest in Operating Partnership (3)         (12,869)         (9,803)         31.2           Income before gain on sales of real estate         45,139         29,609         52.4           Gain on sales of real estate, net         73         6,417         -98.8           Income before extraordinary item         45,212         36,026         25.5           Extraordinary loss, net         (334)         -         -           Net income before preferred dividend         44,878         36,026         24.5           Preferred dividend         (1,643)         (1,654)         -0.6           Net income available to common shareholders         \$ 43,235         \$ 34,372         25.7   INCOME PER SHARE OF COMMON STOCK	Income before preferred distribution and minority interest in Operating Partnership		64,611		46,061	40.27%
Income before gain on sales of real estate	Preferred distribution		(6,603)		(6,649)	-0.69%
Gain on sales of real estate, net         73         6,417         -98.8           Income before extraordinary item         45,212         36,026         25.5           Extraordinary loss, net         (334)         -         -           Net income before preferred dividend         44,878         36,026         24.5           Preferred dividend         (1,643)         (1,654)         -0.6           Net income available to common shareholders         \$ 43,235         \$ 34,372         25.7   INCOME PER SHARE OF COMMON STOCK	Minority interest in Operating Partnership (3)		(12,869)		(9,803)	31.28%
Income before extraordinary item	Income before gain on sales of real estate		45,139		29,609	52.45%
Extraordinary loss, net         (334)         -         -           Net income before preferred dividend         44,878         36,026         24.5           Preferred dividend         (1,643)         (1,654)         -0.6           Net income available to common shareholders         \$ 43,235         \$ 34,372         25.7   INCOME PER SHARE OF COMMON STOCK	Gain on sales of real estate, net		73		6,417	-98.86%
Net income before preferred dividend         44,878         36,026         24.5           Preferred dividend         (1,643)         (1,654)         -0.6           Net income available to common shareholders         \$ 43,235         \$ 34,372         25.7           INCOME PER SHARE OF COMMON STOCK         ***	Income before extraordinary item		45,212		36,026	25.50%
Preferred dividend Net income available to common shareholders  (1,643) (1,654) -0.6  \$ 43,235 \$ 34,372 \$ 25.7	Extraordinary loss, net	_	(334)			
Net income available to common shareholders  \$\frac{43,235}{34,372} \frac{34,372}{25.7}  INCOME PER SHARE OF COMMON STOCK	Net income before preferred dividend		44,878		36,026	24.57%
INCOME PER SHARE OF COMMON STOCK	Preferred dividend	_	(1,643)		(1,654)	-0.67%
	Net income available to common shareholders	\$	43,235	\$	34,372	25.79%
Net income available to common shareholders per share - basic \$ 0.53 \$ 0.51 3.9						
Net income available to common shareholders per share - diluted \$ 0.52 \$ 0.50 4.0	Net income available to common shareholders per share - basic	\$		\$		3.92%

<sup>(1)</sup> Base Rent is reported on a straight-line basis over the terms of the respective leases. The impact of the straight-line rent adjustment increased revenues by \$2,665 and \$4,060 for the three months ended December 31, 2000 and 1999, respectively.

<sup>(2)</sup> Excludes capitalized interest of \$12,812 and \$6,056 for the three months ended December 31, 2000 and 1999, respectively.

<sup>(3)</sup> Equals minority interest percent 22.83% and 25.96%, respectively of income before minority interest in Operating Partnership after deduction for preferred dividends and distributions.

# FUNDS FROM OPERATIONS (in thousands, except for per share amounts) (unaudited)

		Three Months Ended			
	31	-Dec-00	31-Dec-99	% Change	
ncome from operations before minority interests and income (loss) from unconsolidated joint ventures	\$	64,459	\$ 46,382	38.97%	
Add:					
Real estate depreciation and amortization (1)		36,830	31,914	15.40%	
Income (loss) from unconsolidated joint ventures		402	(180)	-323.33%	
Less:					
Minority property partnership's share of funds from operations		287	179	60.34%	
Preferred dividends and distributions		8,246	8,303	-0.69%	
Funds from Operations	\$	93,158	\$ 69,634	33.78%	
Funds from Operations available to common shareholders (2)	\$	71,888	\$ 51,555	39.44%	
Funds from Operations per share - basic	\$	0.89	\$ 0.76	17.23%	
Weighted average shares outstanding - basic		80,885	67,906	19.11%	
Funds from Operations per share - diluted	\$	0.85	\$ 0.74	14.86%	
Weighted average shares outstanding - diluted		96,008	81,248	18.17%	

### RECONCILIATION TO DILUTED FUNDS FROM OPERATIONS

		For the Thre	ee Months Ended Dece	mber 31,	2000	For	the Three Mo	onths Ended Decem	ber 31	, 1999
	Ir	ncome	Shares	Pe	r Share	1	ncome	Shares	Pei	r Share
	<u>(Nu</u>	merator)	(Denominator)	<u>A</u>	mount	<u>(Νι</u>	ımerator)	(Denominator)	<u>A</u> r	mount
Basic Funds from Operations	\$	93,158	104,818	\$	0.89	\$	69,634	91,720	\$	0.76
Effect of Dilutive Securities										
Convertible Preferred Units		6,603	10,370		(0.02)		6,649	10,377		(0.01
Convertible Preferred Stock		1,643	2,625		(0.01)		1,654	2,625		-
Stock Options		-	2,128		(0.01)		-	341		(0.01
Dilutive Funds from Operations (3)	\$	101,404	119,941	\$	0.85	\$	77,937	105,063	\$	0.74
Company's share of Diluted Funds from Operations	\$	81,169	96,008	\$	0.85	\$	60,271	81,248	\$	0.74

<sup>(1)</sup> Real estate depreciation includes the Company's share of joint venture real estate depreciation of \$1,189 and \$598, less corporate related depreciation of \$447 and \$428, for the three months ended December 31, 2000 and 1999, respectively.

<sup>(2)</sup> Based on weighted average shares for the quarter. Company's share for the quarter ended December 31, 2000 and 1999 was 77.17% and 74.04%, respectively.

<sup>(3)</sup> Based on weighted average diluted shares for the quarter. Company's share for the quarter ended December 31, 2000 and 1999 was 80.05% and 77.33%, respectively.

### **FINANCIAL RATIOS**

RATIOS COMPUTED FOR INDUSTRY COMPARISONS:	Three months ended December 31, 2000
OPERATIONAL RATIOS (1)(2)	
Debt Service Coverage Ratio	2.56
(EBITDA + Income from Unconsolidated Joint Ventures)/(Interest+Principal)	
Interest Coverage Ratio	3.05
(EBITDA + Income from Unconsolidated Joint Venture)/Interest	
Return on Shareholder's Equity	17.50%
(EBITDA/Average Equity (book value)) (%)	
Return on Real Estate Investments	11.26%
(EBITDA/Average Real Estate Investments (book value)) (%)	
Dividend Payout Ratio	62.69%
(Dividends Declared/FFO) (%)	

- (1) EBITDA is equal to earnings before interest, taxes, depreciation and amortization.
- (2) FFO is calculated based on the NAREIT White Paper.

### **CAPITAL STRUCTURE**

### Debt (in thousands)

	Aggregate Principal <u>December 31, 2000</u>
Mortgage Loans	\$ 3,357,281
Unsecured Line of Credit	
Total Debt	\$ 3,357,281

### Equity (in thousands)

	Common Shares & Units Stock <u>Outstanding Equivalents</u>			
Common Stock	86,630	86,630	\$	3,768,405
Preferred Stock	2,000	2,625		114,188
Operating Partnership Units	23,862	23,862		1,037,997
Preferred Operating Partnership Units	8,358	11,021		479,414
Total Equity		124,138	\$	5,400,003
Total Market Capitalization	:		\$	8,757,284

(1) Value based on December 31, 2000 closing price of \$43.50.

### **DEBT ANALYSIS**

### Debt Maturities and Principal Payments (in thousands)

<u>Year</u>	2001	2002	2003	2004	2005	I	<u>nereafter</u>	<u>Total</u>	
Amount	\$ 193,944	\$ 309,162	\$ 434,240	\$ 134,926	\$ 268,720	\$	2,016,289	\$ 3,357,281	

### Unsecured Line of Credit - Due March 31, 2003 (in thousands)

Facility	Outstanding @12/31/2000		Remaining Capacity
\$ 605,0	00 \$ -	3,254	\$ 601,746

### Unsecured and Secured Debt Analysis

	% of Debt	Weighted <u>Average Rate</u>	Weighted Average <u>Maturity</u>
Unsecured Debt	0.00%	Libor + 1.25%	2.2 years
Secured Debt	100.00%	7.37%	6.0 years
Total Debt	100.00%	7.37%	6.0 years

### Floating and Fixed Rate Debt Analysis

	% of Debt	Weighted <u>Average Rate</u>	Weighted Average <u>Maturity</u>
Floating Rate Debt	12.04%	8.56%	1.9 years
Fixed Rate Debt	87.96%	7.20%	6.5 years
Total Debt	100.00%	7.37%	6.0 years

### **DEBT ANALYSIS**

### Debt Maturities and Principal Payments (in thousands)

Property	<u> </u>	2001	 2002	2003	<u> </u>	2	2004	2	005	T	hereafter	 Total
Embarcadero Center One, Two and Federal Reserve	\$	3,935	\$ 7,207	\$ 4,4	198	\$	4,809	\$	5,141	\$	287,286	\$ 312,876
Prudential Center		3,755	4,020	4,2	299		4,591		4,919		270,312	291,896
280 Park Avenue		2,208	2,592	2,	797		3,019		3,256		256,128	270,000
599 Lexington Avenue		-	-		-		-	2	25,000		-	225,000
5 Times Square		-	-	184,	157		-		-		-	184,157
Embarcadero Center Four		2,897	3,098	3,	315		3,544		3,797		137,898	154,549
875 Third Avenue		2,341	148,618		-		-		-		-	150,959
Embarcadero Center Three		1,941	2,069	2,2	206		2,351		2,506		135,240	146,313
Two Independence Square		1,036	1,500	113,	341		-		-		-	116,377
Riverfront Plaza		2,397	2,560	2,	735		2,921		3,120		101,914	115,647
Democracy Center		1,588	1,703	1,8	328		1,961		2,103		98,534	107,717
Embarcadero Center West Tower		1,272	1,358	1,4	149		1,546		1,649		90,313	97,587
100 East Pratt Street		1,099	1,175	1,2	257		1,344		1,442		85,534	91,851
601 and 651 Gateway Boulevard		703	765	;	332		905		984		85,699	89,888
111 Huntington Avenue		-	76,041		-		-		-		-	76,041
One Independence Square		74,114	-		-		-		-		-	74,114
Reservoir Place		2,037	2,684	2,8	375		3,079		3,298		59,885	73,858
One & Two Reston Overlook		709	764	:	323		65,894		-		-	68,190
2300 N Street		-	-	66,0	000		-		-		-	66,000
202, 206, 214 Carnegie Center		520	564		311		663		719		59,840	62,917
Capital Gallery		1,097	1,191	1,2	293		1,404		1,524		50,652	57,161
504,506,508 Carnegie Center		846	909	9	979		1,053		1,135		43,390	48,312
New Dominion Technology Park, Building 1 (1)		40,532	-		-		-		-		-	40,532
10 and 20 Burlington Mall Road		37,000	-		-		-		-		-	37,000
10 Cambridge Center		477	518		563		611		663		32,909	35,741
1301 New York Avenue		1,046	1,129	1.4	403		1,314		1,418		26,400	32,710

<sup>(1) \$57.61</sup> million of financing has been funded into an escrow and will be held until the project is completed, which is estimated to be in Quarter 1 2001.

At that time, the current construction loan will be paid off and the remaining proceeds will be available to Boston Properties.

### **DEBT ANALYSIS**

### Debt Maturities and Principal Payments (continued) (in thousands)

Property	2001	2002	2003	2004	2005	Thereafter	Total
Eight Cambridge Center	442	477	515	557	601	25,820	28,412
Sumner Square	-	-	-	28,298	-	-	28,298
510 Carnegie Center	473	508	547	588	635	24,902	27,653
Lockheed Martin Building	522	601	641	686	731	23,108	26,289
Orbital Sciences - Phase 1	-	25,761	-	-	-	-	25,761
University Place	573	615	659	706	756	21,944	25,253
Reston Corporate Center	504	540	574	612	654	21,925	24,809
191 Spring Street	344	374	407	443	482	20,747	22,797
Bedford Business Park	539	587	639	695	756	18,501	21,717
NIMA Building	437	465	497	530	566	19,000	21,495
2600 Tower Oaks Boulevard	-	18,083	-	-	-	-	18,083
Quorum Office Park	-	-	11,111	-	-	-	11,111
101 Carnegie Center	299	322	348	378	408	6,593	8,348
Orbital Sciences - Phase 2	-	-	8,032	-	-	-	8,032
Montvale Center	135	147	160	175	190	6,757	7,564
40 Shattuck Road	-	-	6,224	-	-	-	6,224
Newport Office Park	5,923	-	-	-	-	-	5,923
302 Carnegie Center	-	-	5,893	-	-	-	5,893
Hilltop Business Center	164	176	188	201	216	4,793	5,738
201 Carnegie Center	39	41	44	48	51	265	488
	\$193,944	\$309,162	\$434,240	\$134,926	\$268,720	\$2,016,289	\$3,357,281

### **JOINT VENTURES**

(unaudited and in thousands) as of December 31, 2000

	One Freedom Square	Market Square North	Metropolitan Square	140 Kendrick Street	265 Franklin Street	Discovery Square	901 New York Avenue	Two Freedom Square	Combined
Total Equity (1)	\$ 1,262	\$ 13,121	\$ 31,447	\$ 5,773	\$ 10,597	\$ 5,861	\$ 11,252	\$ 10,558	\$ 89,871
Mortgage/Construction loans payable (1)	\$ 19,306	\$ 50,000	\$ 71,025	\$ 13,434	\$ 23,800	\$ 4,147	\$ -	\$ -	\$ 181,712
BXP's ownership percentage	25.00%	50.00%	51.00%	25.00%	35.00%	50.00%	25.00%	50.00%	

### Results of Operations for the Unconsolidated Joint Ventures

for the three months ended December 31, 2000

REVENUE	One Freedom Square	Market Square North	Metropolitan Square	140 Kendrick Street(2)	265 Franklin Street	Discovery Square(3)	901 New York Avenue(3)	Two Freedom Square(3)	Combined
Total revenue	\$ 3,490	\$ 3,625	\$ 5,961	\$ 540	\$ 3,190	\$ -	\$ -	\$ -	\$ 16,806
EXPENSES									
Operating	657	1,231	1,879	114	1,016	_	_	-	4,897
Interest	1,497	1,677	2,869	206	1,463	-	-	-	7,712
Depreciation and amortization	761	549	1,044	91	549				2,994
Total expenses	2,915	3,457	5,792	411	3,028	-	=	-	15,603
Net income(loss)	\$ 575	\$ 168	\$ 169	\$ 129	\$ 162	\$ -	\$ -	\$ -	\$ 1,203
BXP's ownership percentage	25.00%	50.00%	51.00%	25.00%	35.00%	50.00%	25.00%	50.00%	
BXP's share of net income(loss)	\$ 144	\$ 84	\$ 86	\$ 32	\$ 56	\$ -	\$ -	\$ -	\$ 402

<sup>(1)</sup> Represents the Company's share.

<sup>(2)</sup> Represents the operations of two of the three buildings for the period of December 1, 2000 through December 31, 2000.

<sup>(3)</sup> Property is currently under development.

### PORTFOLIO OVERVIEW- SQUARE FOOTAGE

#### Rentable Square Feet of In-Service Properties by Location and Type of Property

Geographic Area	Office (1)	R&D	<u>Industrial</u>	<u>Total</u>	% of Total
Greater Boston	5,951,019 (2)	545,206	247,318	6,743,543	25.61%
Greater Washington	6,051,112 (3)	1,142,329	183,945	7,377,386	28.01%
Greater San Francisco	4,437,776	144,366	280,213	4,862,355	18.46%
Midtown Manhattan	2,851,245	-	-	2,851,245	10.83%
Princeton/East Brunswick, NJ	2,273,921	-	-	2,273,921	8.63%
Baltimore, MD	1,172,686	-	-	1,172,686	4.45%
Richmond, VA	894,015	-	-	894,015	3.39%
Bucks County, PA	-	-	161,000	161,000	0.61%
	23,631,774	1,831,901	872,476	26,336,151	100.00%
% of Total	89.73%	6.96%	3.32%	100.00%	

### **Hotel Properties**

Hotel Properties	Number of <u>Rooms</u>	Square <u>Feet</u>
Long Wharf Marriott, Boston, MA	402	420,000
Cambridge Center Marriott, Cambridge, MA	431	330,400
Residence Inn by Marriott, Cambridge, MA	221	187,474
Total Hotel Properties	1,054	937,874

#### Structured Parking

	Number of	Square
	<u>Spaces</u>	Feet
Total Structured Parking	17,179	6,017,423

<sup>(1)</sup> Includes retail square footage of approximately 1,000,000.

<sup>(2)</sup> Includes 325,699 square feet at 265 Franklin Street which is 35% owned by Boston Properties and 210,253 square feet at 140 Kendrick Street which is 25% owned by Boston Properties.

<sup>(3)</sup> Includes 408,773 square feet at One Freedom Square which is 25% owned by Boston Properties, 578,340 square feet at Metropolitan Square which is 51% owned by Boston Properties, and 401,255 square feet at Market Square North which is 50% owned by Boston Properties.

	Sub Market	<u>Number of</u> Buildings	Sayona Foot	Occupied %	Annualized Revenu Per Occupied SI
Greater Boston	Sub Warket	Bulldings	Square Feet	Occupied 76	Occupied Si
Oremer Boston					
Office					
The Prudential Center	CBD Boston MA	3	2,140,832	99.9% \$	32.15
265 Franklin Street (35% ownership)	CBD Boston MA	1	325,699	99.6%	34.48
One Cambridge Center	East Cambridge MA	1	215,385	100.0%	38.75
Three Cambridge Center	East Cambridge MA	1	107,484	100.0%	28.47
Eight Cambridge Center	East Cambridge MA	1	177,226	100.0%	29.9
Ten Cambridge Center	East Cambridge MA	1	152,664	100.0%	33.2
Eleven Cambridge Center	East Cambridge MA	1	79,616	100.0%	37.73
University Place	Mid-Cambridge MA	1	195,282	100.0%	31.4
Reservoir Place	Route 128 Mass Turnpike MA	1	529,991	97.0%	31.53
204 Second Avenue	Route 128 Mass Turnpike MA	1	40,974	100.0%	26.24
140 Kendrick Street (25% ownership)	Route 128 Mass Turnpike MA	2	210,253	100.0%	28.9
170 Tracer Lane	Route 128 Mass Turnpike MA	1	73,203	100.0%	38.33
Waltham Office Center	Route 128 Mass Turnpike MA	3	131,479	98.2%	28.3
195 West Street	Route 128 Mass Turnpike MA	1	63,500	100.0%	26.89
200 West Street	Route 128 Mass Turnpike MA	1	248,341	98.0%	31.60
10 & 20 Burlington Mall Road	Route 128 Northwest MA	2	156,416	99.0%	28.1
Bedford Business Park	Route 128 Northwest MA	1	90,000	100.0%	20.78
32 Hartwell Avenue	Route 128 Northwest MA	1	69,154	100.0%	15.43
91 Hartwell Avenue	Route 128 Northwest MA	1	122,135	100.0%	28.51
92 Hayden Avenue	Route 128 Northwest MA	1	30,980	93.1%	25.58
100 Hayden Avenue	Route 128 Northwest MA	1	55,924	100.0%	31.5
33 Hayden Avenue	Route 128 Northwest MA	1	79,564	100.0%	24.4
Lexington Office Park	Route 128 Northwest MA	2	167,293	99.2%	28.5
191 Spring Street	Route 128 Northwest MA	1	162,700	100.0%	27.5
181 Spring Street	Route 128 Northwest MA	1	53,595	100.0%	33.5
201 Spring Street	Route 128 Northwest MA	1	102,500	100.0%	30.0
Newport Office Park	Route 128 South MA	1	168,829	100.0%	
Newport Office Fark	Route 126 South MA	34	5,951,019	99.5% \$	23.2° <b>30.9</b> 8
Research & Development			3,731,017	22.0/0 B	30.90
-	Fort Combridge MA	1	67,362	100.0%	
Fourteen Cambridge Center Bedford Business Park	East Cambridge MA Route 128 Northwest MA	2		100.0%	19.23
		2	383,704		11.79
17 Hartwell Avenue	Route 128 Northwest MA	•	30,000	100.0%	10.00
164 Lexington Road	Route 128 Northwest MA	5	64,140 545,206	100.0% 100.0% \$	9.12 12.30
n dustrial			545,206	100.0% \$	12.30
ndustrial					
25-33 Dartmouth Road	Route 128 Southwest MA	1	78,045	100.0%	9.84
40-46 Harvard Street	Route 128 Southwest MA	1	169,273	89.8%	7.03
		2	247,318	93.0% \$	7.92
	Total Greater Boston, MA Area:	41	6,743,543	99.3%	

	<u>Sub Market</u>	Number of Buildings	Square Feet	Occupied %	Annualized Revenue Per Occupied SI
Greater Washington, D.C.					
Office					
2300 N Street	West End Washington DC	1	276,930	100.0% \$	49.09
One Independence Square	Southwest Washington DC	1	337,794	100.0%	38.49
Two Independence Square	Southwest Washington DC	1	579,665	100.0%	37.40
Capital Gallery	Southwest Washington DC	1	396,776	100.0%	34.11
500 E Street, N. W.	Southwest Washington DC	1	242,769	100.0%	31.42
Metropolitan Square (51% ownership)	East End Washington DC	1	578,340	99.7%	35.51
1301 New York Avenue	East End Washington DC	1	168,371	100.0%	33.54
Market Square North (50% ownership)	East End Washington DC	1	401,255	100.0%	39.29
Sumner Square	CBD Washington DC	1	209,507	95.3%	31.76
Decoverly Two	Montgomery County MD	1	77,747	100.0%	21.93
Decoverly Three	Montgomery County MD	1	77,040	68.4%	21.01
Democracy Center	Montgomery County MD	3	680,475	98.7%	27.08
Montvale Center	Montgomery County MD	1	120,815	100.0%	21.30
Orbital Sciences, Buildings One and Three	Loudoun County	2	174,832	100.0%	22.78
The Arboretum	Fairfax County VA	1	95,584	100.0%	24.76
One Freedom Square (25% ownership)	Fairfax County VA	1	408,773	96.2%	31.26
One Reston Overlook	Fairfax County VA	1	312,685	100.0%	20.72
Two Reston Overlook	Fairfax County VA	1	131,594	100.0%	30.83
Reston Corporate Center	Fairfax County VA	2	261,046	100.0%	31.09
Lockheed Martin Building	Fairfax County VA	1	255,244	100.0%	41.67
NIMA Building	Fairfax County VA	1	263,870	100.0%	45.57
Donald & Donald		25	6,051,112	99.0% \$	33.52
Research & Development					
Fullerton Square	Fairfax County VA	2	178,294	81.9%	10.60
Sugarland Business Park, Building One	Fairfax County VA	1	52,797	100.0%	21.72
Sugarland Business Park, Building Two	Fairfax County VA	1	59,215	100.0%	20.79
7435 Boston Boulevard	Fairfax County VA	1	103,557	100.0%	13.44
7451 Boston Boulevard	Fairfax County VA	1	47,001	100.0%	14.76
7450 Boston Boulevard	Fairfax County VA	1	60,827	100.0%	16.03
7374 Boston Boulevard	Fairfax County VA	1	57,321	100.0%	11.30
8000 Grainger Court	Fairfax County VA	1	90,465	100.0%	11.23
7500 Boston Boulevard	Fairfax County VA	1	79,971	100.0%	10.95
7501 Boston Boulevard	Fairfax County VA	1	75,756	100.0%	24.25
7601 Boston Boulevard	Fairfax County VA	1	103,750	100.0%	14.99
7600 Boston Boulevard	Fairfax County VA	1	69,832	100.0%	14.10
7375 Boston Boulevard	Fairfax County VA	1	28,780	87.8%	17.16
8000 Corporate Court	Fairfax County VA	1	52,539	100.0%	7.50
7700 Boston Boulevard	Fairfax County VA	1 16	82,224 1,142,329	100.0% <b>96.9%</b> \$	21.21 14.77
Industrial					
6201 Columbia Park Road	Prince Georges County MD	1	100,337	81.9%	5.94
2000 South Club Drive	Prince Georges County MD	1	83,608	100.0%	8.88
	•	2	183,945	90.1% \$	7.28

	Sub Market	Number of Buildings	Square Feet	Occupied %	Annualize Revenu Per Occupied S
Midtown Manhattan, NY					
Office					
599 Lexington Avenue	Park Avenue NY	1	1,000,497	100.0% \$	55.9
280 Park Avenue	Park Avenue NY	1	1,160,622	100.0%	46.1
875 Third Avenue	East Side NY	1	690,126	99.6%	47.3
	Total Midtown Manhattan, NY Area:	3	2,851,245	99.9% \$	49.8
Princeton/East Brunswick, NJ					
Office					
101 Carnegie Center	Princeton NJ	1	124,049	100.0%	24.7
104 Carnegie Center	Princeton NJ	1	102,758	97.2%	29.0
105 Carnegie Center	Princeton NJ	1	69,648	100.0%	27.0
201 Carnegie Center	Princeton NJ	-	6,500	100.0%	21.6
202 Carnegie Center	Princeton NJ	1	128,885	100.0%	27.9
210 Carnegie Center	Princeton NJ	1	158,610	94.2%	27.1
211 Carnegie Center	Princeton NJ	1	47,025	100.0%	23.5
212 Carnegie Center	Princeton NJ	1	150,069	100.0%	27.8
214 Carnegie Center	Princeton NJ	1	152,214	100.0%	27.9
206 Carnegie Center	Princeton NJ	1	161,763	100.0%	26.8
502 Carnegie Center	Princeton NJ	1	116,374	100.0%	28.5
510 Carnegie Center	Princeton NJ	1	234,160	100.0%	24.9
504 Carnegie Center	Princeton NJ	1	121,990	100.0%	24.7
506 Carnegie Center	Princeton NJ	1	150,888	100.0%	25.8
508 Carnegie Center	Princeton NJ	1	131,085	100.0%	25.6
One Tower Center	East Brunswick NJ	1	417,903	96.1%	31.5
one rower conter	Total Princeton/East Brunswick, NJ	15	2,273,921	98.7% \$	27.4
Greater San Francisco, CA					
Office					
Embarcadero Center One	CBD San Francisco CA	1	821,009	97.2%	36.7
Embarcadero Center Two	CBD San Francisco CA	1	779,172	96.4%	40.4
Embarcadero Center Three	CBD San Francisco CA	1	770,969	98.0%	36.3
Embarcadero Center Four	CBD San Francisco CA	1	935,519	99.1%	39.2
Federal Reserve	CBD San Francisco CA	1	149,592	99.2%	43.8
West Tower	CBD San Francisco CA	1	475,120	98.5%	43.6
The Gateway	South San Francisco CA	2	506,395	96.8%	34.5
Down all 6 De also and		8	4,437,776	97.8% \$	38.5
Research & Development	Goods Con Founday C				
Hilltop Office Center	South San Francisco CA	9	144,366	99.2% \$	13.4
Industrial					
560 Forbes Blvd	South San Francisco CA	1	40,000	100.0%	9.9
430 Rozzi Place	South San Francisco CA	1	20,000	100.0%	11.1
2391 West Winton	Hayward CA	1	220,213	100.0%	4.5
		3	280,213	100.0% \$	5.8
	Total Greater San Francisco, CA:	20	4,862,355	97.9%	

	<u>Sub Market</u>	Number of Buildings	Square Feet	Occupied %	Annualized Revenue Per Occupied SF
Baltimore, MD					
Office					
Candler Building	Baltimore MD	1	537,363	99.5%	\$ 16.96
100 East Pratt Street	Baltimore MD	1	635,323	100.0%	28.33
	Total Baltimore MD Area:	2	1,172,686	99.8%	\$ 23.12
Richmond, VA					
Office Riverfront Plaza	Richmond VA	1	894,015	100.0%	\$ 22.50
Bucks County, PA					
industrial 38 Cabot Boulevard	Bucks County PA	1	161,000	100.0%	\$ 4.47
	Total In-Service Properties:	126	26,336,151	98.9%	
			20,020,121	20270	

### **TOP 20 TENANTS BY SQUARE FEET LEASED**

	Tenant	Sq. Ft.	% of Portfolio
1	U.S. Government	2,264,409	8.60%
2	Lockheed Martin Corporation	716,653	2.72%
3	Shearman & Sterling	568,950	2.16%
4	Gillette Company	488,177	1.85%
5	Washington Group International	473,429	1.80%
6	Marsh & McLennan, Inc.	366,102	1.39%
7	First Union	358,942	1.36%
8	TRW	331,048	1.26%
9	Hunton & Williams	322,829	1.23%
10	Debevoise & Plimpton	307,125	1.17%
11	T. Rowe Price Associates, Inc.	274,565	1.04%
12	Accenture	265,622	1.01%
13	Parexel International Corp.	265,050	1.01%
14	Credit Suisse First Boston Group	263,565	1.00%
15	Covance, Inc.	255,565	0.97%
16	Deutsche Bank	243,722	0.93%
17	John Hancock Advisors	233,516	0.89%
18	Biogen, Inc.	220,026	0.84%
19	Orrick, Herrington & Sutcliffe	210,885	0.80%
20	Parametric Technology	210,253	0.80%

### Major Signed Deals for Future Development

Tenant	Sq. Ft.
rnst & Young, LLP	1,062,203
Arthur Andersen	620,947
Fellabs Operations, Inc.	259,918
United States of America	235,201
Palmer & Dodge	204,412

### **PORTFOLIO OVERVIEW - FFO**

### Percentage of Property Funds from Operations (1) for In-Service Properties by Location and Type of Property for the Quarter Ended December 31, 2000

Geographic Area	Office (2)	R&D	Industrial	<u>Hotel</u>	<u>Garage</u>	<u>Total</u>
Greater Boston	21.8%	0.4%	0.3%	5.1%	0.4%	28.0%
Greater Washington	19.6%	2.2%	0.1%	n/a	n/a	21.9%
Greater San Francisco	20.6%	0.3%	0.2%	n/a	n/a	21.1%
Midtown Manhattan	15.7%	n/a	n/a	n/a	n/a	15.7%
Baltimore, MD	3.4%	n/a	n/a	n/a	n/a	3.4%
Richmond, VA	3.0%	n/a	n/a	n/a	n/a	3.0%
Princeton/East Brunswick, NJ	6.9%	n/a	n/a	n/a	n/a	6.9%
Bucks County, PA	n/a	n/a	0.1%	n/a	n/a	0.1%
Total	91.0%	2.9%	0.7%	5.1%	0.4%	100.0%

<sup>(1)</sup> For this table, Property Funds from Operations is equal to GAAP basis property NOI which includes the effect of straight-line rent and excludes any deduction for interest expense.

<sup>(2)</sup> Includes Retail Center FFO (Prudential Center and Embarcadero Center).

### **OCCUPANCY ANALYSIS**

### Same Property Occupancy - By Location

<u>Location</u>	31-Dec-00	31-Dec-99
Greater Boston	99.2%	96.7%
Greater Washington	98.5%	97.2%
Midtown Manhattan	99.9%	97.7%
Baltimore, MD	99.8%	99.7%
Princeton/East Brunswick, NJ	98.4%	98.8%
Richmond, VA	100.0%	98.0%
Greater San Francisco	97.9%	96.4%
Bucks County, PA	100.0%	100.0%
Total Portfolio	98.8%	97.2%

### Same Property - By Type of Property

	31-Dec-00	31-Dec-99
Total Office Portfolio	99.0%	97.8%
Total R&D Portfolio	98.0%	92.4%
Total Industrial Portfolio	95.9%	93.5%
Total Portfolio	98.8%	97.2%

### **IN-SERVICE OFFICE PROPERTIES**

### Lease Expirations

Year of Lease Expiration	Rentable Square Footage Subject to Expiring Leases	Rev	ent Annualized venues Under biring Leases	Rev Exp	Annualized venues Under piring Leases future step-ups	Percentage of Total Square Feet Expiring
2001	1,426,129	\$	45,913,191	\$	47,352,890	6.45%
2002	1,681,399		63,865,160		65,051,071	7.60%
2003	1,951,350		62,191,364		66,550,936	8.82%
2004	2,500,193		86,141,900		88,797,391	11.30%
2005	2,340,171		78,353,656		84,409,396	10.58%
2006	3,071,893		101,888,326		114,122,209	13.89%
2007	1,515,281		56,580,365		59,024,478	6.85%
2008	934,063		31,482,626		30,982,094	4.22%
2009	1,921,796		61,943,971		77,134,323	8.69%
2010	956,794		35,937,387		45,153,912	4.33%
Thereafter	5,243,958		185,565,695		227,988,311	23.71%

	31-Dec-00	31-Dec-99
Greater Boston	99.2%	97.5%
Greater Washington	99.0%	97.9%
Midtown Manhattan	99.9%	97.8%
Baltimore, MD	99.6%	99.7%
Richmond, VA	100.0%	98.0%
Princeton/East Brunswick, NJ	98.5%	98.9%
Greater San Francisco	98.4%	96.7%
Bucks County, PA	n/a	n/a
Total Office Portfolio	99.1%	97.7%

### **IN-SERVICE R&D PROPERTIES**

### Lease Expirations

Year of Lease Expiration	Rentable Square Footage Subject to Expiring Leases	Re	rent Annualized evenues Under kpiring Leases	Reve Exp	nnualized enues Under iring Leases uture step-ups	Percentage of Total Square Feet Expiring
2001	415,246	\$	5,053,262	\$	5,053,233	30.10%
2002	312,617		4,417,575		4,472,016	22.66%
2003	115,307		1,537,848		1,590,213	8.36%
2004	68,821		938,300		1,023,166	4.99%
2005	146,003		1,727,154		1,938,882	10.58%
2006	203,000		2,487,710		2,600,210	14.72%
2007	157,895		2,858,831		3,098,987	11.45%
2008	-		-		-	-
2009	-		-		-	-
2010	-		-		-	-
Thereafter	375,713		6,343,007		7,614,318	27.24%

	31-Dec-00	31-Dec-99
Greater Boston	100.0%	100.0%
Greater Washington	96.9%	99.0%
Midtown Manhattan	n/a	n/a
Baltimore, MD	n/a	n/a
Richmond, VA	n/a	n/a
Princeton/East Brunswick, NJ	n/a	n/a
Greater San Francisco	99.2%	99.0%
Bucks County, PA	n/a	n/a
Total R&D Portfolio	98.0%	99.2%

### **IN-SERVICE INDUSTRIAL PROPERTIES**

### Lease Expirations

			Annualized	
	Rentable Square	<b>Current Annualized</b>	Revenues Under	
Year of Lease	Footage Subject to	Revenues Under	Expiring Leases	Percentage of Total
<b>Expiration</b>	Expiring Leases	<b>Expiring Leases</b>	with future step-ups	Square Feet Expiring
2001	116,747	758,295	758,295	16.21%
2002	184,904	927,038	927,038	25.67%
2003	147,305	989,907	1,053,959	20.45%
2004	235,076	1,379,208	1,463,108	32.64%
2005	-	-	-	0.00%
2006	49,423	379,144	436,397	6.86%
2007	20,000	222,456	258,783	2.78%
2008	83,608	742,152	815,347	11.61%
2009	-	-	-	-
2010	-	-	-	-
Thereafter	-	-	-	-

	31-Dec-00	31-Dec-99
Greater Boston	93.0%	93.0%
Greater Washington	90.1%	73.9%
Midtown Manhattan	n/a	n/a
Baltimore, MD	n/a	n/a
Richmond, VA	n/a	n/a
Princeton/East Brunswick, NJ	n/a	n/a
Greater San Francisco	100.0%	92.9%
Bucks County, PA	100.0%	100.0%
Total Industrial Portfolio	95.9%	89.3%

### Boston Properties, Inc. Fourth Quarter 2000 GRAND TOTAL OF ALL IN-SERVICE PROPERTIES

### Lease Expiration

Year of Lease Expiration	Rentable Square Footage Subject to Expiring Leases	Rev	ent Annualized venues Under piring Leases	Rev Exp	Annualized venues Under piring Leases future step-ups	Percentage of Total Square Feet Expiring
2001	1,958,122	\$	51,724,748	\$	53,164,418	7.48%
2002	2,178,920		69,209,773		70,450,125	8.32%
2003	2,213,962		64,719,119		69,195,108	8.46%
2004	2,804,090		88,459,408		91,283,665	10.71%
2005	2,486,174		80,080,810		86,348,278	9.50%
2006	3,324,316		104,755,180		117,158,816	12.70%
2007	1,693,176		59,661,652		62,382,248	6.47%
2008	1,017,671		32,224,778		31,797,441	3.89%
2009	1,921,796		61,943,971		77,134,323	7.34%
2010	956,794		35,937,387		45,153,912	3.66%
Thereafter	5,619,671		191,908,702		235,602,629	21.47%

	31-Dec-00	31-Dec-99
Greater Boston	99.0%	97.0%
Greater Washington	98.4%	98.5%
Midtown Manhattan	99.9%	99.9%
Baltimore, MD	99.6%	99.8%
Richmond, VA	100.0%	98.8%
Princeton/East Brunswick, NJ	98.5%	98.7%
Greater San Francisco	98.5%	98.5%
Bucks County, PA	100.0%	100.0%
Total Portfolio	98.9%	98.4%

### IN-SERVICE GREATER BOSTON PROPERTIES

Lease Expirations

### **Greater Boston**

-		OF	FFICE				R&D						
Year of Lease Expiration	Rentable Square Footage Subject to Expiring Leases	Rev	ent Annualized venues Under biring Leases	Rev Exp	nnualized renues Under piring Leases ruture step-ups	Rentable Square Footage Subject to Expiring Leases	Current Annualized Revenues Under Expiring Leases	Annualized Revenues Under Expiring Leases with future step-ups	Rentable Square Footage Subject to Expiring Leases	Reve	nt Annualized nues Under ring Leases	Reve Expir	nualized nues Under ing Leases ture step-ups
2001	585,044	\$	16,998,617	\$	18,220,111	-	\$ -	\$ -	56,747	\$	502,210	\$	502,210
2002	413,198		13,952,709		14,673,130	94,140	884,697	892,197	23,904		207,563		207,563
2003	610,198		16,428,672		19,344,378	50,704	599,458	599,458	128,105		861,075		925,127
2004	755,311		26,119,028		29,448,834	-	-	-	-		-		-
2005	855,454		30,360,269		31,935,364	-	-	-	-		-		-
2006	530,881		16,508,197		18,940,980	203,000	2,487,710	2,600,210	21,298		248,363		288,430
2007	279,111		9,621,275		10,215,672	50,000	475,000	675,000	-		-		-
2008	74,680		1,592,040		2,771,240	-	-	-	-		-		-
2009	937,034		29,294,368		35,416,230	-	-	-	-		-		-
2010	180,932		4,947,030		8,366,737	-	-	-	-		-		-
Thereafter	591,553		14,933,656		19,852,955	147,362	2,491,391	2,997,888	-		-		-

### IN-SERVICE GREATER WASHINGTON PROPERTIES

### Lease Expirations

### **Greater Washington**

-		OFFICE			R&D			INDUSTRIAL	
Year of Lease <u>Expiration</u>	Rentable Square Footage Subject to Expiring Leases	Current Annualized Revenues Under Expiring Leases	Annualized Revenues Under Expiring Leases with future step-ups	Rentable Square Footage Subject to Expiring Leases	Current Annualized Revenues Under Expiring Leases	Annualized Revenues Under Expiring Leases with future step-ups	Rentable Square Footage Subject to Expiring Leases	Current Annualized Revenues Under Expiring Leases	Annualized Revenues Under Expiring Leases with future step-ups
2001	246,162	\$ 7,868,195	\$ 7,887,977	383,549	\$ 4,656,378	\$ 4,654,069	-	\$ -	\$ -
2002	231,808	6,466,627	6,631,591	175,991	2,997,172	3,033,825	-	-	-
2003	195,019	5,509,527	5,823,496	27,439	383,975	403,887	19,200	128,832	128,832
2004	490,316	16,076,831	14,484,467	68,821	938,300	1,023,166	34,863	228,725	245,374
2005	491,494	15,914,308	17,810,999	114,484	1,287,390	1,449,698	-	-	-
2006	826,400	32,141,546	34,788,725	-	-	-	28,125	130,781	147,967
2007	551,317	19,854,111	17,193,641	107,895	2,383,831	2,423,987	-	-	-
2008	371,709	15,089,110	11,655,186	-	-	-	83,608	742,152	815,347
2009	401,314	13,516,637	20,039,418	-	-	-	-	-	-
2010	447,335	15,955,439	19,651,177	-	-	-	-	-	-
Thereafter	1,971,740	60,219,310	70,822,000	228,351	3,851,616	4,616,430			

### IN-SERVICE GREATER SAN FRANCISCO PROPERTIES

Lease Expirations

### **Greater San Francisco**

=		OFF	ICE						R&D					INDUSTRIAL				
Year of Lease Expiration	Rentable Square Footage Subject to Expiring Leases	Reve	nt Annualized nues Under ring Leases	Reve Exp	nnualized enues Under iring Leases uture step-ups	Rentable S Footage Sul <u>Expiring L</u> e	ject to	Reve	t Annualized nues Under ing Leases	Reve Expir	nualized nues Under ring Leases ture step-ups	Rentable Square Footage Subject to Expiring Leases	Reve	nt Annualized nues Under ring Leases	Reve Expi	nualized nues Under ring Leases ture step-ups		
2001	191,863	\$	6,269,313	\$	6,300,606	;	31,697	\$	396,884	\$	399,164	60,000	\$	256,085	\$	256,085		
2002	315,249		11,362,166		11,557,627	4	42,486		535,706		545,994	-		-		-		
2003	652,260		25,408,679		25,752,390	;	37,164		554,415		586,868	-		-		-		
2004	718,342		29,507,505		30,157,290		-		-		-	200,213		1,150,483		1,217,734		
2005	344,928		14,519,173		16,026,637	;	31,519		439,764		489,184	-		-		-		
2006	890,101		31,091,904		35,587,773		-		-		-	-		-		-		
2007	421,336		15,623,251		18,807,316		-		-		-	20,000		222,456		258,783		
2008	167,514		6,270,345		6,679,059		-		-		-	-		-				
2009	267,226		10,398,524		11,151,704		-		-		-	-		-		-		
2010	161,199		9,066,135		10,493,595		-		-		-	-		-		-		
Thereafter	197,717		7,070,573		18,365,923		-		-		-	-		-		-		

### IN-SERVICE MIDTOWN MANHATTAN PROPERTIES

Lease Expirations

#### Midtown Manhattan

-		OFFICE			R&D		INDUSTRIAL					
ear of Lease <u>Expiration</u>	Rentable Square Footage Subject to Expiring Leases	Current Annualized Revenues Under Expiring Leases	Annualized Revenues Under Expiring Leases with future step-ups	Rentable Square Footage Subject to Expiring Leases	Current Annualized Revenues Under Expiring Leases	Annualized Revenues Under Expiring Leases with future step-ups	Rentable Square Footage Subject to Expiring Leases	Current Annualized Revenues Under Expiring Leases	Annualized Revenues Under Expiring Leases with future step-ups			
2001	107,455	\$ 6,028,638	\$ 6,049,409	-	\$ -	\$ -	-	\$ -	\$ -			
2002	508,857	27,067,076	27,112,725	-	-	-	-	-	-			
2003	191,373	7,713,000	7,742,230	-	-	-	-	-	-			
2004	18,275	1,020,046	1,049,905	-	-	-	-	-	-			
2005	55,239	2,774,030	2,971,413	-	-	-	-	-	-			
2006	46,835	2,208,443	2,801,318	-	-	-	-	-	-			
2007	142,895	7,522,167	8,577,097	-	-	-	-	-	-			
2008	114,411	4,909,399	5,421,829	-	-	-	-	-	-			
2009	36,802	2,207,096	2,618,182	-	-	-	-	-	-			
2010	35,830	2,223,354	2,550,829	-	-	-	-	-	-			
Thereafter	1,601,066	79,977,946	93,177,062	-	-	-	-	-	-			

### IN-SERVICE PRINCETON/EAST BRUNSWICK PROPERTIES

Lease Expirations

#### Princeton/East Brunswick

-		OFFICE					R8	kD.				INDUSTRIAL				
Year of Lease Expiration	Rentable Square Footage Subject to Expiring Leases	Current Annua Revenues Ur <u>Expiring Lea</u>	der	Rever Expir	nualized nues Under ing Leases ure step-ups	Rentable Square Footage Subject to Expiring Leases	Current And Revenues Expiring I	Under	Annua Revenue Expiring with future	es Under J Leases	Rentable So Footage Sub Expiring Le	ject to		nnualized es Under <u>a Leases</u>	Reven Expiri	ualized ues Under ng Leases ure step-ups
2001	210,439	\$ 7,09	2,661	\$	7,233,429	-	\$	-	\$	-		-	\$	-	\$	-
2002	30,959	89	1,542		891,542	-		-		-		-		-		-
2003	121,909	3,24	6,664		3,448,599	-		-		-		-		-		-
2004	385,548	10,80	8,123		10,879,452	-		-		-		-		-		-
2005	229,465	6,25	1,518		6,434,414	-		-		-		-		-		-
2006	41,608	1,17	0,045		1,241,036	-		-		-		-		-		-
2007	69,860	2,05	8,017		2,275,397	-		-		-		-		-		-
2008	15,243	42	8,358		466,465	-		-		-		-		-		-
2009	155,012	4,39	8,603		5,151,881	-		-		-		-		-		-
2010	116,836	3,58	0,145		3,921,910	-		-		-		-		-		-
Thereafter	877,022	23,26	9,010		25,616,720	-		-		-		-		-		

### **IN-SERVICE OTHER PROPERTIES**

Lease Expirations

### Other Properties (Richmond VA, Baltimore MD, Bucks County, PA)

-		OFFICE			R&D		-	INDUSTRIAL	
Year of Lease Expiration	Rentable Square Footage Subject to Expiring Leases	Current Annualized Revenues Under Expiring Leases	Annualized Revenues Under Expiring Leases with future step-ups	Rentable Square Footage Subject to Expiring Leases	Current Annualized Revenues Under Expiring Leases	Annualized Revenues Under Expiring Leases with future step-ups	Rentable Square Footage Subject to Expiring Leases	Current Annualized Revenues Under Expiring Leases	Annualized Revenues Under Expiring Leases with future step-ups
2001	85,166	\$ 1,655,767	\$ 1,661,358	-	\$ -	\$ -	-	\$ -	\$ -
2002	181,328	4,125,040	4,184,456	-	-	-	161,000	719,475	719,475
2003	180,591	3,884,822	4,439,843	-	-	-	-	-	-
2004	132,401	2,610,367	2,777,443	-	-	-	-	-	-
2005	363,591	8,534,358	9,230,569	-	-	-	-	-	-
2006	736,068	18,768,191	20,762,377	-	-	-	-	-	-
2007	50,762	1,901,544	1,955,355	-	-	-	-	-	-
2008	190,506	3,193,374	3,988,315	-	-	-	-	-	-
2009	124,408	2,128,743	2,756,908	-	-	-	-	-	-
2010	14,662	165,284	169,664	-	-	-	-	-	-
Thereafter	4,860	95,200	153,651	-	-	-	-	-	

### **HOTEL PERFORMANCE**

### SAME PROPERTY HOTELS

Long Wharf Marriott - Boston

	h Quarter 2000	Fou	ırth Quarter 1999	Percent Change	YTD 2000	YTD <u>1999</u>	Percent <u>Change</u>
Occupancy	85.2%		84.6%	0.7%	89.3%	87.7%	1.8%
Average Daily Rate	\$ 279.79	\$	264.20	5.9%	\$ 260.39	\$ 240.79	8.1%
REVPAR	\$ 238.24	\$	223.51	6.6%	\$ 232.53	\$ 211.17	10.1%

### Cambridge Center Marriott

	th Quarter 2000	Fou	ırth Quarter 1999	Percent <u>Change</u>	YTD 2000	YTD <u>1999</u>	Percent <u>Change</u>
Occupancy	81.8%		79.5%	2.9%	85.9%	83.7%	2.6%
Average Daily Rate	\$ 223.81	\$	210.85	6.1%	\$ 209.98	\$ 191.63	9.6%
REVPAR	\$ 183.03	\$	167.69	9.1%	\$ 180.37	\$ 160.39	12.5%

### Residence Inn by Marriott

	th Quarter 2000	Fou	ırth Quarter 1999	Percent Change	YTD 2000	YTD 1999(1)	Percent <u>Change</u>
Occupancy	88.7%		88.2%	0.6%	91.6%	85.4%	7.3%
Average Daily Rate	\$ 179.29	\$	159.50	12.4%	\$ 172.56	\$ 154.64	11.6%
REVPAR	\$ 159.08	\$	140.73	13.0%	\$ 158.06	\$ 130.83	20.8%

### Total Same Property Hotel Performance

	th Quarter 2000	Fou	rth Quarter 1999	Percent <u>Change</u>	YTD 2000	YTD 1999	Percent <u>Change</u>
Occupancy	84.5%		83.3%	1.4%	88.4%	85.4%	3.5%
Average Daily Rate	\$ 235.83	\$	220.43	7.0%	\$ 221.36	\$ 202.62	9.2%
REVPAR	\$ 199.07	\$	183.33	8.6%	\$ 195.59	\$ 173.56	12.7%

<sup>(1)</sup> Operational as of 2/01/99

### SAME PROPERTY PERFORMANCE

### Office, R&D, Industrial and Hotel Properties

	<u>Office</u>	R&D	<u>Industrial</u>	<u>Hotel</u>	<u>Garage</u>	<u>Total</u>
Number of Properties	73	30	8	3	1	115
Square feet	21,533,033	1,831,901	872,476	937,874	332,442	25,507,726
Percent of in-service properties	91.1%	100.0%	100.0%	100.0%	100%	92.4%
Occupancy @ 12/31/99	97.8%	92.4%	93.5%	-	-	97.2%
Occupancy @ 12/31/00	99.2%	98.0%	95.9%	-	-	98.8%
Percent change from 4th quarter 2000						
over 4th quarter 1999:						
Revenue	6.8%	6.8%	17.2%	5.1%	28.8%	6.7%
Expense	0.8%	11.6%	14.6%	10.5%	21.0%	1.3%
Net Operating Income	9.9%	5.6%	18.0%	4.3%	32.2%	9.3%

### Same Property Lease Analysis - December 31, 2000

		<u>Office</u>		R&D	<u>Ind</u>	lustrial		<u>Total</u>
Vacant space available @10/01/00 (sf)		156,404		119,999		63,538		339,941
Square footage of leases expiring or								
terminated 10/01/00-12/31/00		594,242	_	144,292		-		738,534
Total space for lease (sf)		750,646		264,291		63,538	1	,078,475
New tenants (sf)		385,854		84,500		28,125		498,479
Renewals (sf)		156,664		142,792		-		299,456
Total space leased (sf)	_	542,518	:	227,292		28,125		797,935
Space available @ 12/31/00 (sf)		208,128	_	36,999		35,413		280,540
Net increase (decrease) in leased space (sf)		(51,724)		83,000		28,125		59,401
Average lease term (months)		69		87		62		74
2nd generation TI/Comm PSF	\$	16.91	\$	7.32	\$	2.41	\$	13.67
Increase in 2nd generation net rents (1)		51.5%		25.6%		-		48.3%

<sup>(1)</sup> Represents increase in net rents on a "cash to cash" basis. (Actual net rent at time of expiration vs. initial net rent of new lease.)

### All "In-Service" Properties - quarter ended December 31, 2000

	Office Property of the Control of th	R&D	<u>In</u>	<u>dustrial</u>		<u>Total</u>
Vacant space available @ 10/01/00 (sf)	174,621	119,999		63,538		358,158
Square footage of leases expiring or						
terminated 10/01/00-12/31/00	 631,375	 144,292				775,667
Total space for lease (sf)	805,996	264,291		63,538	1,	133,825
New tenants (sf)	412,107	84,500		28,125		524,732
Renewals (sf)	 169,076	 142,792				311,868
Total space leased (sf)	581,183	227,292		28,125		836,600
Space available @ 12/31/00 (sf)	224,813	36,999		35,413		297,225
Net increase/(decrease) in leased space (sf)	(50,192)	83,000		28,125		60,933
Average lease term (months)	67	87		62		72
2nd generation TI/Comm PSF	\$ 17.09	\$ 7.32	\$	2.41	\$	13.94
Increase in 2nd generation net rents (1)	52.8%	25.6%		0.0%		49.7%

<sup>(1)</sup> Represents increase in net rents on a "cash to cash" basis (actual net rent at time of expiration vs. initial net rent of new lease).

### HISTORICALLY GENERATED CAPITAL EXPENDITURES, TENANT IMPROVEMENT COSTS AND LEASING COMMISSIONS (in thousands)

### Historical Capital Expenditures

<u>19</u> :	<u>)5</u>	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>
\$ 1,61	<u>\$</u>	1,083 \$	1,125	\$ 3,543	\$ 11,611	\$ 11,201
\$ 4,42	\$ :	3,041 \$	2,625	\$ 3,872	\$ 2,346	\$ 5,697
	\$ 1,618	\$ 1,618 \$ \$ 4,420 \$	\$ 1,618 \$ 1,083 \$	<u>\$ 1,618</u> <u>\$ 1,083</u> <u>\$ 1,125</u>	\$ 1,618     \$ 1,083     \$ 1,125     \$ 3,543	\$ 1,618     \$ 1,083     \$ 1,125     \$ 3,543     \$ 11,611

### 2nd Generation Tenant Improvements and Leasing Commissions

	<u>1995</u>	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	2000
Office						
Square feet	768,459	970,072	1,016,427	648,291	2,115,281	2,913,599
Tenant improvement and lease commissions p.s.f.	\$ 10.66	\$ 11.40	\$ 10.83	\$ 9.82	\$ 10.60	\$ 13.82
R&D						
Square feet	177,073	337,676	169,878	113,428	167,231	694,536
Tenant improvement and lease commissions p.s.f.	\$ 6.99	\$ 10.45	\$ 2.22	\$ 3.32	\$ 1.94	\$ 2.95
Industrial						
Square feet	308,388	128,148	258,795	320,608	163,962	209,125
Tenant improvement and lease commissions p.s.f.	\$ 1.00	\$ 1.71	\$ 0.99	\$ 1.13	\$ 0.60	\$ 1.38
Average tenant improvement and lease commission p.s.f.	\$ 7.77	\$ 10.31	\$ 8.06	\$ 6.57	\$ 9.34	\$ 11.16

### **VALUE CREATION PIPELINE - ACQUISITIONS/DISPOSITIONS**

as of December 31, 2000

### **ACQUISITIONS**

<u>Property</u>	Date Acquired	Square Feet	<u>.</u>	Initial Investment	nticipated Future nvestment	Total <u>Investment</u>	Current <u>Occupancy</u>
<u>ACQUISITIONS</u>							
Class A Office Buildings							
One and Two Reston Overlook	Jan-00	444,286	\$	15,200,000	\$ -	\$ 15,200,000 (1	) 100%
504, 506, 508 Carnegie Center	Mar-00	403,963		66,500,000	-	66,500,000	100%
265 Franklin Street (2)	Sep-00	325,699		10,500,000	7,980,000	18,480,000	100%
Total Value Creation Pipeline -		1,173,948	\$	92,200,000	\$ 7,980,000	\$ 100,180,000	100%
Acquisitions							

### **DISPOSITIONS**

<u>Property</u>	Date Disposed	Square Feet	<u>Proceeds</u>	<u> </u>	Net Book Value	<u>Ga</u>	ain (Loss)
140 Kendrick Street (3)	May-00	381,000	\$ 15,843,000	\$	15,843,000	\$	-
Metropolitan Square (4)	May-00	578,340	30,870,000		30,467,000		403,000
910 and 930 Clopper Road	Sep-00	240,596	24,125,000		24,948,000		(823,000)
1950 Stanford Court	Oct-00	53,250	 2,097,000		2,008,000		89,000
al Dispositions		1,253,186	\$ 72,935,000	\$	73,266,000	\$	(331,000)

<sup>(1)</sup> Represents the acquisition of the joint venture partner's 75% interest. Boston Properties now owns 100% of the property.

<sup>(2)</sup> Represents the acquisition of a 35% interest in this property through a joint venture.

<sup>(3)</sup> Represents the disposition of a 75% interest to a joint venture partner. Boston Properties now retains a 25% interest.

<sup>(4)</sup> Represents the disposition of a 49% interest to a joint venture partner. Boston Properties now retains a 51% interest.

### **VALUE CREATION PIPELINE - CONSTRUCTION IN PROGRESS**

as of December 31, 2000

				# of		Investment	Anticipated Total	Current Percentage
Development Properties	Initial Occupancy	Stabilization Date	<u>Location</u>	Buildings	Square feet	to Date	Investment	Leased
Class A Office Buildings								
302 Carnegie Center	Q4 2000	Q1 2001	Princeton, NJ	1	64,565	10,085,110	13,435,000	59%
New Dominion Tech Park - Building 1	Q1 2001	Q2 2001	Herndon, VA	1	235,201	41,870,052	48,770,000	100%
2600 Tower Oaks Boulevard	Q2 2001	Q3 2001	Rockville, MD	1	178,216	26,314,660	38,295,000	71%
Broad Run Business Park- Building E	Q2 2001	Q2 2001	Dulles, VA	1	124,650	6,531,465	14,696,000	100%
Orbital Sciences Phase II - Building 2	Q3 2001	Q3 2001	Dulles, VA	1	160,502	13,641,517	27,618,000	100%
Quorum Office Park	Q3 2001	Q4 2001	Chelmsford, MA	2	259,918	16,164,660	41,747,000	100%
111 Huntington Avenue - Prudential Center	Q3 2001	Q4 2002	Boston, MA	1	890,000	164,195,234	291,637,000	74%
5 Times Square	Q4 2001	Q2 2002	New York, NY	1	1,099,154	281,044,727	536,115,000	100%
One and Two Discovery Square (50% ownership)	Q4 2001	Q4 2002	Reston, VA	2	362,868	10,609,713	42,587,000 (1)	43%
Waltham Weston Corporate Center	Q4 2001	Q4 2002	Waltham, MA	1	295,000	20,533,037	95,446,000	0%
Andover Office Park, Building 1	Q2 2001	Q2 2002	Andover, MA	1	120,000	8,380,612	17,381,000	50%
611 Gateway Boulevard	Q1 2002	Q2 2003	S. San Francisco, CA	1	249,732	8,664,576	77,523,240	0%
Two Freedom Square (50% ownership)	Q3 2002	Q1 2003	Reston, VA	1	417,113	8,896,757	49,336,000 (1)	44%
otal Development Properties				15	4,456,919	\$ 616,932,120	\$ 1,294,586,240	70%

### **DEVELOPMENTS PLACED-IN-SERVICE DURING 2000**

	Placed <u>In Service Date</u>	<u>Location</u>	# of <u>Buildings</u>	Square feet	Investment to Date	Total <u>Investment</u>	Percentage <u>Leased</u>
Class A Office Building							
Orbital Sciences Phase I - Building 1 & 3	Q2 2000	Dulles, VA	2	174,832	30,541,295	30,885,000	100%
Market Square North (50% ownership)	Q4 2000	Washington, DC	1	409,843	59,184,566	60,827,000 (1)(2	100%
140 Kendrick Street (25% ownership)	Q4 2000	Needham, MA	3 (3)	381,000	18,811,295	19,725,000 (4)	100%
			6	965,675	\$ 108,537,156	\$ 111,437,000	100%

<sup>(1)</sup> Represents 50% of the total anticipated project-level investment.

<sup>(2)</sup> Represents the office component.

<sup>(3)</sup> Two of the three buildings were placed in service during Q4 2000. The remaining building will be placed in-service during Q1 2001.

<sup>(4)</sup> Represents 25% of the total anticipated project-level investment.

### **VALUE CREATION PIPELINE - OWNED LAND PARCELS**

as of December 31, 2000

5 1 2 4	96.5 0.5 76.6	1,006,000 1,200,000 937,000
1 2	0.5 76.6	1,200,000
_	76.6	
_		937,000
4		
	27.0	850,000
5	3.7	841,000
2	4.7	720,000
4	2.5	699,000
1	1.3	550,000
1	50.0	400,000
2	25.2	383,000
1	3.0	120,799
1	10.0	110,000
3	9.4	72,000
32	310.3	7,888,799
	5 2 4 1 1 2 1 1 3	5 3.7 2 4.7 4 2.5 1 1.3 1 50.0 2 25.2 1 3.0 1 10.0 3 9.4

### **VALUE CREATION PIPELINE - LAND PURCHASE OPTIONS**

as of December 31, 2000

<u>Location</u>	No. of <u>Parcels</u>	<u>Acreage</u>	Developable Square Feet
Princeton, NJ (2)	14	149.9	1,900,000
Weston, MA (3)	1	74.0	350,000
Framingham, MA (4)	1	21.5	300,000
Cambridge, MA (5)	1	2.6	165,000
	17	248.0	2,715,000

- (1) 25% interest in land through a joint venture.
- (2) \$20.00/FAR plus an earnout calculation.
- (3) \$18.2 million (of which \$9.1 million has already been paid) subject to receiving all necessary
- (4) permits and approvals.
- (5) Subject to ground lease.
- (6) Prior to January 23, 2002 the cost will be \$25.92/ SF of land area. Land area is approximately 108,000 SF.